



STATEMENT OF QUALIFICATIONS FOR

On-Call Construction Management and Construction Inspection Services



PROJECT PROFESSIONALS CORPORATION

Project Professionals Corporation

Contact: Byron Wade
4700 Spring Street, Suite 100
La Mesa, CA 91942

Office: 858.634.8180
Fax: 858.634.8184
byron@ppc-sd.com
ppc-sd.com



April 12, 2024

Mr. David Blalock
Principal Engineer
Sweetwater Authority
505 Garrett Ave
Chula Vista, CA 91910

RE: Request for Proposals (RFP) for On-Call Construction Management and Construction Inspection Services

Dear Mr. Blalock:

Thank you for the opportunity to submit our Statement of Qualifications for On-Call Construction Management and Construction Inspection Services in response to your Request for Qualifications released on March 18, 2024.

Project Professionals Corporation (PPC) is headquartered in the San Diego region. We are a local engineering and project/construction management firm with an emphasis in providing our services to local governmental and quasi-governmental agencies for over 20 years.

We are very experienced in managing every type of public works project, agency facilities renovations and new building construction. PPC brings a highly skilled team that provides a breadth and quality of service that is unique in this field. Key to our success is our ability to consistently ensure quality construction at an excellent value accomplished through broad base experience, keen foresight, superior problem solving, expert communication and a legal foundation found nowhere else. Our ethics and conservative billing practices always put our clients' interests ahead of our own.

I am a California licensed and practicing attorney specializing in construction contract drafting, dispute resolution and litigation. For over 25 years, I brought these skills and knowledge to bear for the benefit of my clients and continue to do so at PPC.

Thank you for your consideration and for the opportunity to bring PPC's level of service to the City of San Diego.

Sincerely,

Byron S. Wade
President/CEO
byron@ppc-sd.com



Identification of Responder

Identification of Responder

- a. Legal name and address of company:**
Project Professionals Corporation
4700 Spring Street, Suite 100
La Mesa, CA 91942
- b. Legal form of company:**
S Corporation
- c. Parent company:**
N/A
- d. Address of office and number of employees:**
 - 1. 4700 Spring Street, Suite 100
La Mesa, CA 91942
 - 2. 21 employees
- e. Proposals contact person:**
Byron S. Wade, President/CEO
4700 Spring Street, Suite 100
La Mesa, CA 91942
Office: 858.634.8180
Cell: 619.244.3418
byron@ppc-sd.com



Financial Relationship Disclosures

Financial Relationships Disclosures

Project Professionals Corporation, its Board of Directors and staff have no past or present interest either in employment, business or financial with any of the Authority's Governing Board and staff.



Required Qualifications

Required Qualifications

Project Professionals Corporation's primary services are project/construction management and inspection. We have over 20-years of experience providing these services to local agencies. Our clients include:

- City of Chula Vista
- City of National City
- City of San Diego (Civic San Diego, formally Centre City Development Corporation)
- City of El Cajon
- City of Vista
- Port of San Diego
- Vista Unified School District
- Carlsbad Unified School District
- Sycuan Band of the Kumeyaay Nation
- Jamul Indian Village Development Corporation

Our managers and inspectors have extensive experience in the installation of underground utilities. Although most of our experience is in waste and storm water, we do have experience in potable water system infrastructure as described below. Because of our comparatively lesser experience in potable water systems, we added subconsultant Oleson Strategic Resources LLC to provide water and recycled water specific expertise. Mr. Oleson provides guidance and direction for potable and recycled water projects and wastewater treatment plants and auxiliary systems. His experience includes the installation and operations of advanced water treatment and delivery systems. Mr. Oleson is the Director of Sycuan Waterworks, manages and directs the public water system operations for potable, recycled water, and wastewater infrastructure including source water and distribution or collections systems. He manages all infrastructure maintenance, upgrades, and rehabilitations. Mr. Oleson also consults to other tribal water departments.

PPC currently has 10 on-call contracts with the clients listed above and 50 active projects in various stages.

The primary point of contact project manager is Scott Johnson, PE. Mr. Johnson is a registered Civil Engineer and has decades of experience delivering projects that include water infrastructure.



Scott Johnson, PE

Vice President

Principal Project/Const. Manager

PROPOSED ROLES

Principal Project/Construction
Manager

YEARS OF EXPERIENCE

38

EDUCATION

B.S. in Civil Engineering 1987
San Diego State University

REGISTRATION

Registered Civil Engineer
California, # 53347

CERTIFICATIONS

QSD/QSP

Mr. Johnson has extensive project management, construction management and administrative experience with projects that span from master-planned communities to roadway to building and bridge construction as well as water, sewer and railroad infrastructure. With a career over three decades long, he has successfully managed all types of issues that may occur in development and construction. Mr. Johnson leads his teams from the front and has excellent presentation and communication skills.

Mr. Johnson's knowledge of public works and utility engineering and well-rounded skill set have earned him not only praise from colleagues but also formal recognition from employers and professional organizations alike. These awards further cement his status as a local industry leader.

RELATED PROFESSIONAL EXPERIENCE

Principal Project/Construction Manager, PPC, 2022-present: Joined PPC at the start of 2022 to offer expertise as a leader in building and public works development. Currently serving as the Principal on the \$60M East Village Green project.

Deputy City Engineer / Principal Civil Engineer, City of Santee, CA, 2013-2021: Oversaw the land development section. Under the direction of the Development Services Director, responsible for the supervision and management of the land development engineering and storm water division staff and their assigned tasks. In the absence of the Director of Development Services assumed responsibilities of the director. Represented the engineering division at City Council meetings. Represented the city at various regional policy meetings. Performed the duties of Emergency Operations Center Planning Chief during the COVID-19 EOC operational period. Retired at the end of 2021.

Senior Project Manager, Centre City Development Corporation / Civic San Diego, San Diego, CA, 2007-2014: Project manager for major capital improvements projects including the Downtown San Diego Quiet Zone Project, Harbor Drive Pedestrian Bridge Project, Park Boulevard At-Grade Project, Horton Plaza, Bayside Fire Station and City of San Diego Civic Center private/public/partnership redevelopment RFQ/RFP. Oversaw the Public Works section during the AB26 Redevelopment Agency dissolution transition period.

On-Call Construction Management and Construction Inspection Services

Principal Engineer, Richard Brady and Associates, San Diego, CA, 2007: Manager of the engineering team in the delivery of various public works projects throughout the United States. Prepared responses for RFQs and RFPs for various projects including design bid build and design build formats. Managed the engineering team for various water, sewer and structural CIP projects. Oversaw QA/QC for all company projects.

Project Engineer / Vice President, The Corky McMillin Companies, San Diego, CA, 2000-2007: Project engineering manager for various projects including the Rancho Encantada Estates Project, Vista Pacifica Project, McMillin Torrey Highlands, and Liberty Station Project (Naval Training Center re-use). Responsibilities included delivery of design build projects by assembling, hiring and directing consultant teams to plan, entitle, design and permit residential and commercial land development projects. Responsibilities included estimating project costs, developing budgets, managing contracts and monitoring cash flow for project partnerships. Developed project time schedules and managed project team to meet the schedules. Performed value engineering and plan review duties to achieve high quality and cost effective projects. Represented the company, interacting with local agency planning, engineering and public utility departments, local, state and federal regulatory agencies and decision makers. Provided support during the entire land development process including construction through warranty. Trained staff in the McMillin Way Training Program and Annual Storm Water Pollution Prevention Program.

Principal Civil Engineer / Acting City Engineer, City of Santee, CA, 2000: Oversaw the Land Development Section. Under the direction of the City Engineer, responsible for the supervision and management of the land development engineering staff and their assigned tasks. In the absence of the City Engineer assumed the responsibilities of the City Engineer. Represented the engineering division at City Council meetings. Represented the city at various regional policy meetings.

Senior Civil Engineer, City of Santee, CA, 1998-2000: Oversaw the Land Development Section. Under the direction of the City Engineer, responsible for the supervision and management of the land development engineering staff and their assigned tasks. In the absence of the Senior Civil Engineer in charge of capital improvement project managed the CIP section. Responsible for the management of high priority capital improvement projects for the CIP division.

Associate Civil Engineer, City of Santee, CA, 1995-1998

Assistant Civil Engineer, City of Santee, CA, 1990-1995

Assistant Resident Engineer in Charge of Construction, NAVFAC, CA 1985-90

AWARDS

Harbor Drive Pedestrian Bridge, Civic San Diego: AIA San Diego Urban Solutions Citation Awards, ACI Judges Award, IES Illumination Award, ASCE Project of the Year, ARTBA Globe Awards 2nd Place – Bridge Category <\$100 Million, WTS San Diego Transportation Innovation Award for Alternative Modes, ENR California Best Transportation Project, Urban Land Institute San Diego/Tijuana Award of Excellence, AIA California Council Merit Award for Architecture, APWA SD/Imperial Counties Transportation Project of the Year, 2011-2013

Certificate of Merit, APWA, 2000

Sandy Perlatti Cup Award, The Corky McMillin Companies

Principles Award, The Corky McMillin Companies

Some of the recent projects that have water infrastructure included in their scope:

Sycuan Band of the Kumeyaay
Nation
Sid Morris
Director of Planning and
Development
(619) 733-0873
smorris@sycuan-nsn.gov

SYCUAN PHASE 3 HOUSING PROJECT

2022-2024 | \$35M

Byron Wade | Principal
Scott Johnson, PE | Principal Project Manager
Richard Talley | Inspector
Gordon Day | Inspector

A 25-home subdivision on tribal land that includes all potable water infrastructure, coordination and permitting with Padre Dam and a modular wastewater treatment plant. PPC's services included conceptual development and constructability review, design and project management oversight, contract bidding, contract drafting and negotiations, civil, water, wastewater and building inspections, contract dispute, claim analysis and negotiations, change order analysis, recommend acceptance or rejection of improvements, site safety review, project acceptance, final and turn-over.

Sycuan Band of the
Kumeyaay
Nation
Sid Morris
Director of Planning and
Development
(619) 733-0873
smorris@sycuan-nsn.gov

SYCUAN CENTRAL WASTEWATER TREATMENT PLANT AND UTILITY CORRIDOR

2023-In design | \$65M

Byron Wade | Principal
Scott Johnson, PE | Principal Project Manager

A utility corridor that includes underground and pumping facilities to accommodate wastewater, potable water, recycled water, communications, and power to all facilities on all Sycuan tribal lands from the Singing Hills golf course to the Casino and all housing developments and a wastewater treatment plant with a 500,000 GPD capacity that also produces recycled water for use on the golf course.

PPC's services included conceptual development oversight and constructability review, contract drafting and negotiations for design-build delivery. This project is currently in design.

Recent underground utility projects:



PARKSIDE SEWAGE PUMP STATION UPGRADE

Completed 2021 | \$1.4M Construction Cost

Josh Johnson, PE | Senior Project/Construction Manager
Joshua Fretwell | Inspector
Olivia Pires | Senior Administrator and Labor Compliance Officer

The Parkside Sewage Pump Station is an existing lift station located in the hills of Chula Vista. The project consisted of demolition of existing facilities, upgrading the submersible pumps, reprogramming the SCADA communications system and installation of 1,410 LF of PVC DR-14 force main, a new 72" wet well, 10' diameter storage vault and natural gas generator.

City of Chula Vista
Jonathan Salsman, PE
Senior Civil Engineer
Office: (619) 397-6115
Cell: (619) 755-8419
jsalsman@chulavistaca.gov

PPC's services included constructability review, project management oversight, public communications, inspections, contract dispute, claim analysis and negotiations, change order analysis, recommend acceptance or rejection of improvements, site safety review, design error correction recommendations, labor compliance/certified payroll, project acceptance, final and turn-over.



P-1 SEWER UPSIZING PROJECT, PHASES I & II

2022-2024 | \$4.5M Construction Cost

Alex Preciado | Project/Construction Manager, Phase I
Josh Johnson, PE | Senior Project/Construction Manager, Phase II
Richard Talley | Inspector
Amanda Vesco | Senior Administrator and Labor Compliance Officer

Constructed in two phases, this project consists of open trench construction and boring operations to remove and replace approximately 1,490 lineal feet of 8-inch diameter VCP with 12-inch diameter of PVC sewer main, manholes, laterals including pavement restoration, and placing two new sewer access roads.

City of National City
Roberto Yano, PE
Director of Public Works/City Engineer
(619) 336-43680
ryano@nationalcityca.gov

PPC's services include constructability review, project management oversight, public communications, inspections, contract dispute, claim analysis and negotiations, change order analysis, recommend acceptance or rejection of improvements, site safety review, design error correction recommendations, labor compliance/certified payroll, project acceptance, final and turn-over.

Other significant projects that demonstrate PPC's ability to manage complex projects:



EAST VILLAGE GREEN

2023-ongoing | \$60.7M Construction Cost

Scott Johnson, PE | Principal Project/Construction Manager
Rachael Portillo | Project/Construction Manager
Olivia Pires | Senior Administrator and Labor Compliance Officer

This project is a 3.6-acre community park being constructed in the East Village neighborhood of the Downtown Community Plan area of San Diego.

Civic San Diego
Gretchen Herr
Principal Engineer
(619) 533-7113
herr@civiccommunities.com

PPC's services include constructability review, value engineering review, specification/bid document preparation, project/construction management, public outreach and communications, stakeholder coordination, contract dispute, claim analysis and negotiations, change order analysis, negotiation/preparation, invoice processing, recommend acceptance or rejection of improvements, site safety review, preliminary and stop notice management, all administration functions, project acceptance, final and turn-over.



VISTA HIGH SCHOOL NEW CLASSROOM BUILDINGS

2021-ongoing | \$61M Construction Cost

Grace Chan | Bond Program Manager
Christine Dowler | Senior Project/Construction Manager
Alex Preciado, CMIT | Project/Construction Manager

This project entails the construction of two new multi-story classroom buildings and demolition of existing portable classrooms. The first increment of this project includes the demolition of existing relocatable classroom buildings and related appurtenances, mass site grading and underground utility work.

Vista Unified School District
Shawn Loescher, Ed.D.
Chief Operations Officer
(760) 726-2170 x 92702
shawnloescher@vistausd.org

PPC manages Vista Unified School District's (VUSD's) \$247M bond program. Services include services include program management, constructability review, design consultant management, bid package preparation, bid management, project management, public outreach and communications, contract dispute and claim analysis and negotiations, change order analysis, negotiation and preparation, invoice processing, site safety review, design error correction recommendations, preliminary and stop notice management, project acceptance, final and turn-over.



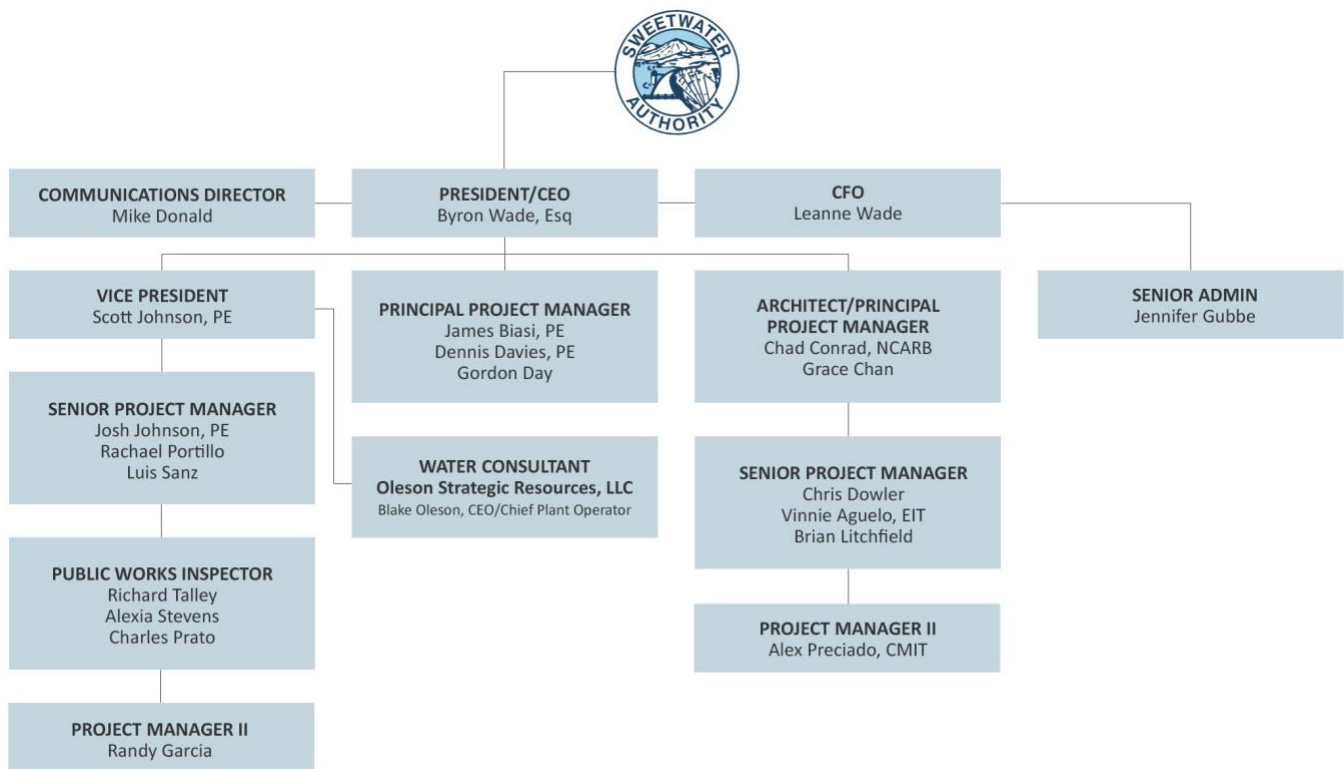
Consultant Organization & Key Personnel

On-Call Construction Management and Construction Inspection Services

Consultant Organization and Key Personnel

For the on-call professional services for the Sweetwater Authority, PPC has a staff comprised of 21 team members, which includes decades of experience in project management, engineering, labor compliance, communications, legal and finance. We feel this level of staffing will give us the flexibility and experience to provide the services needed based on the type of project.

Scott Johnson, PE will serve as the overall project manager oversight and primary consultant for this contract. Underneath Mr. Johnson, PPC's team has extensive experience working on capital improvement projects. The enclosed resumes provide detailed information about each of our team members, including a description of experience, recent professional activities, education, licenses, and certificates related to capital improvement projects.



On-Call Construction Management and Construction Inspection Services

PPC Staffing and Key Personnel

Staff in bold are available for Sweetwater Authority projects

| Key Personnel | Years of Experience | Title/Office location | Responsibilities (Brief Description) |
|--------------------------|---------------------|--|---|
| Byron Wade, Esq. | 38 | President/CEO La Mesa, CA | Contract and bid document drafting, constructability review, value engineering, bid process and award management, change order negotiation, public outreach, claims representation, close-out |
| Leanne Wade, CPA | 24 | CFO La Mesa, CA | Forensic accounting, audit |
| Scott Johnson, PE | 37 | Principal, Vice President La Mesa, CA Downtown San Diego | Principal in charge of CM and Inspection staff for all Sweetwater Authority projects and governmental agencies. Civil Engineer in Charge. Manages complex projects. Constructability and contract review, claims management. |
| James Biasi, PE | 42 | Principal Civil Engineer Chula Vista, CA | Provides expert level civil engineering analysis and constructability review |
| Dennis Davies, PE | 37 | Principal La Mesa, CA | Manages complex projects, coordinates with other agencies, performs complex and high-level assignments for City agencies |
| Gordon Day | 47 | Principal Project/Construction Manager, Building Official La Mesa, CA | Manages complex projects, coordinates with other agencies, manages other construction managers and inspectors, plan checking, constructability review and building, electrical inspection |
| Chad Conrad, NCARB | 27 | Architect, Principal Project/Construction Manager, Carlsbad, CA | Manages bond programs and complex building projects |
| Grace Chan | 25 | Architect, Principal Project/Construction Manager, Vista, CA | Manages bond programs and complex building projects |
| Josh Johnson, PE | 10 | Senior Project/Construction Manager La Mesa, CA | Manages complex projects, oversees managers and inspectors, plan checking and constructability review |
| Christine Dowler | 25 | Senior Project/Construction Manager Vista, CA | Manages complex building projects |

On-Call Construction Management and Construction Inspection Services

| | | | |
|------------------------|----|---|--|
| Brian Litchfield | 32 | Senior Project/Construction Manager Carlsbad, CA | Manages complex building projects |
| Alvin Aguelo, EIT | 9 | Senior Project/Construction Manager Carlsbad, CA | Manages civil and building projects |
| Luis Sainz | 41 | Senior Project/Construction Manager, Building Official La Mesa, CA | Manages building projects, coordinates with other agencies, plan checking, constructability review and building inspection |
| Alex Preciado, CMIT | 7 | Project/Construction Manager II Vista, CA | Manages civil and building projects |
| Rachael Portillo | 14 | Project/Construction Manager II Downtown San Diego | Manages civil and building projects |
| Randy Garcia, EIT | 3 | Project/Construction Manager I La Mesa, CA | Manages civil and building projects |
| Richard Talley | 36 | Public Works Inspector/Senior Project/Construction Manager La Mesa, CA | Civil inspections, manages all aspects of civil construction projects |
| Alexia Stevens | 33 | Public Works Inspector La Mesa, CA | Civil inspections |
| Charles Prato | 40 | Public Works Inspector La Mesa, CA | Civil inspections |
| Jennifer Gubbe | 7 | Senior Administrative Assistant La Mesa, CA | Senior administrator in charge of compliance with all state and federal administrative regulations and certified payroll compliance, provides all clerical and administrative support |
| Mike Donald | 23 | Communications Director La Mesa, CA | Public outreach, communications, website design and maintenance |



Approach to Complete Tasks Identified in the Anticipated Scope of Work (Section C)

Approach to Complete Tasks Identified in the Anticipated Scope of Work (Section C)

At Project Professionals Corporation (PPC) we utilize our diverse and experienced staff to develop a complete and in depth understanding of each project as assigned before we begin our tasks. For projects that we are to manage or inspect we prefer to perform the constructability review, which includes a review of the contract documents and edit contract documents to best control the project and protect our clients.

A successful constructability review seeks out the most cost-effective solutions that meet performance criteria. Our senior staff draws from the experience of managing the construction of every type of capital improvement project over many decades each. The reviewer will discuss the plans with the design leader to understand the design goals and restrictions along with a site walk to seek out conflicts and required coordination with all known factors.

Design review is more than just identifying errors. It requires knowledge and insight concerning phasing, safety, compatibility, regulations, and function. Our team not only reviews all these issues; they are adept at communicating all aspects of their concerns to the design team.

PPC consistently uses its legal prowess while reviewing and enforcing all contract documents. Our success in delivering projects is directly related to our ability to draft and enforce the project specifications. Ensuring continuity between the plans, specifications, regulations and the needs of the project is an art form that succeeds only with an expert level of knowledge of the law and the engineering of the project.

Byron Wade, President/CEO, is a licensed California Attorney and has over 30 years of experience managing and inspecting public works projects. His expertise in construction law, construction contract drafting, and agency representation is truly unique in the field. Byron has also developed several programs for clients including contractor prequalification and alternative bidding procedures. He will be involved in all project phases. This managerial style represents PPC's hands-on, team approach that consistently delivers quality projects. Byron drafts important documents, edits all others and visits all projects regularly to ensure consistent quality from project to project.

Scott Johnson, PE, Principal Project/Construction Manager, has managed the construction of master planned communities, roadway projects, city hall construction, fire stations, parks, water reservoirs, pump stations and other water and sewer infrastructure, bridges, storm water quality infrastructure, waterfront facilities, piers, railroad infrastructure, and other public works facilities during his 37-year career in engineering. Having served as a city engineer for the City of Santee and a project manager for

Centre City Development Corporation, he has an in-depth knowledge of public works construction that is nearly unmatched. It is our intent to appoint Scott as upper management for projects with Sweetwater Authority.

Josh Johnson, PE, is a Senior Project/Construction Manager who has successfully managed projects for cities all over San Diego County during his near 10-year tenure with PPC. His ability to logically work through complex issues and remain calm and focused when dealing with challenging contractors are just a couple of his notable attributes. Josh builds positive relationships by keeping his client's best interest as his number one priority and is continually requested by clients for this reason. He has been managing projects for the City of El Cajon, and we plan to have him continue overseeing projects where PPC can provide services.

James Biasi, PE, is a Principal Civil Engineer with over 40 years of experience inspecting, managing, and designing public works projects. Jim's credentials and reputation are well known in the industry as highly competent and exceptional at engineering problem solving.

Byron and James Biasi, PE, Principal Civil Engineer have personally trained many of our civil inspectors. Our inspectors have a minimum of 20 years' experience in the construction industry. Each inspector is equipped with a laptop computer, digital camera, cell phone and all types of gauges and measuring devices needed to complete a civil inspection. All work is fully documented daily in the manner acceptable to Caltrans with photo documentation. Communication between the management team members (including inspectors) happens on a regular basis to ensure contract compliance, accurate project tracking and complete files.

Quality control and assurance is built into each task and reinforced with training and a team approach (see Quality Control and Assurance section).

PPC's knowledge base of federal, state, regional and local regulations, design standards and best practices is extensive due to our years of experience delivering all types of projects with numerous funding sources including FHWA, DOE, HSIP, and SANDAG and with all types of agencies such as Caltrans, Regional Water Quality Control Board, County Department of Environmental Health, County Department of Toxic Substance Control, MTS and BNSF. PPC reaffirms and updates its knowledge base for all these requirements at the onset of every new project. We evaluate each project with fresh eyes and consistently work with federal, state, regional and local agencies to keep current on all the changed and new regulations, conditions, and requirements.

Project Control

At the beginning of the relationship PPC makes it a point to learn the client's communication and process requirements, mindful to not inundate the client with too much information and always keep them informed and in the process of the want and need. Once a project has started, PPC managers act as the point of contact for all project communication, routing RFIs and submittals, coordinating with clients and stakeholders to insure complete and up-to-date communication.

PPC manages all projects in construction with the same tools to ensure that they are delivered on time, within budget, and in a consistent manner. PPC developed and continually updates their own forms and processes for compliance with state and federal regulations, which include:

- Inspector reports
- Resident engineer reports
- Project manager reports
- Weekly statements of contract time
- Time and material reports
- Labor and equipment reports
- Invoices coversheet
- Billing statements
- Quantity sheets
- RFI logs
- Submittal logs
- Unforeseen and changed condition reports
- Change Orders
- Change Order analysis
- Notice of Correction
- Notice to Cure Default
- Accident reports
- Certified payroll administration files and charts
- Create and Maintain Electronic Master file

These tools enable a construction manager to track costs and schedules at any given time during a project. The cost and project time of any project is reviewed at a minimum every pay period to determine cost over/under runs and schedule compliance. By analyzing the project over/under runs as a project progresses, PPC can better forecast the final cost of a project and work to find ways to save money on a project, if necessary, to keep it within budget constraints. PPC staff meets regularly with the client to review progress, issues, potential liability, and changes and seeks direction as necessary and required.

PPC works with the contractor and agency to develop innovative ways to keep projects on schedule and is mindful not to expose its clients to liability. Weekly construction meetings are the minimum for coordination with all parties. PPC staff conducts all meetings with standard agendas. Meeting minutes with action items are kept and distributed prior to the next meeting and tracked by the construction manager. It is PPC's standard practice to use meetings and minutes for coordination, information, and processing only. PPC is mindful to ensure that statements made at meetings or minutes do not change contract requirements. Only properly executed change orders and bulletins can change the contract.

Reports, statements, submittals, RFIs, bulletins, change orders and files are processed through an established system with internal controls that guarantee accuracy and completeness. Examples of internal controls include:

- All reports and statements are generated and submitted to the administrative and senior staff electronically.
- Senior staff reviews all reports and administrative staff prints and files reports while checking for completeness or missing elements.
- Administrative staff reviews all certified payroll documents, first for completeness and second for correctness. Senior administrative staff must sign off on all pay requests to ensure certified payroll compliance.
- All progress payments are developed by the construction manager and the contractor on regular intervals to avoid payment delays. The construction manager produces quantity sheets for each pay line item to provide backup and auditable controls.
- The President/CEO keeps always informed on all projects. Any document or event that can expose the client to additional liability is reviewed or attended by him to keep proper and consistent controls on the project.
- All change orders and final pay requests are reviewed and approved by the President/CEO and Senior Administrator prior to processing.

Since document controls and maintenance are always kept current, our files are always ready for audit. Our filing system makes audits easy to complete and quick to reference during or after construction.

Administrative staff has been audit tested and proven very proficient in maintaining files in compliance with state and federal regulations and in certified payroll compliance. Administrative staff stays current on all laws affecting their work and keeps their close working relationships with Caltrans Local Assistance and the DIR current.

PPC views all projects as a team effort. We always draw upon each other's knowledge and expertise to provide the best service possible.

Quality Control and Assurance

The QA/QC starts with the firm's team having a complete understanding of the scope and intent of a project. Whether gaining that knowledge through a constructability review or directly from the design team and agency, PPC's team comes to that understanding as a group before the start of any project.

On-Call Construction Management and Construction Inspection Services

Constructability reviews are performed by our most senior engineers with specification final review by the President/CEO who is also a California Licensed Attorney. Our employees cross train on our various projects regularly and keep updated on all the latest construction materials and methods through in-house training. PPC's President/CEO keeps up to date on all published judicial decision and California Attorney General opinions that may have an effect on the project requirements and agency positions.

Any documents produced by PPC, or that are a part of the project that have legal or financial consequences to the client, have a two-level independent review at a minimum. All final documents, invoices, change orders and files have a three-level independent review that includes the President/CEO, Construction Manager and Senior Administrator.

Our inspectors observe, review, and render opinions as to whether all project improvements are constructed and installed in accordance with the plans and specifications. They also coordinate special inspections as needed, provide daily written reports and photo document the project throughout. The inspector continually communicates project status and any issues of non-conformance with the construction manager. The construction manager drafts communications regarding corrections, rejections, substitutions, bulletins, field orders, and change orders. As a matter of check and balance PPC requires a second set of eyes and control on all matters of money and deviation from the bid set of plans and specifications. PPC developed our own reporting documents that are created and kept electronically and conform with the Caltrans Resident Engineer Manual. Printed versions are kept if the client requests them.

All staff members are regularly trained in worksite safety and current water quality control requirements.

PPC also developed and utilizes a field triplicate Notice of Correction form for issues relating to safety, job site control and cleanliness, water quality control and rejected work. Notices of Default are individually drafted and served in accordance with the contract documents.

PPC manages work directly with our client's agent or manager to ensure that not only is the project being delivered in the manner intended but issues of particular concern to the client are dealt with completely and efficiently. It is important to us and part of our work ethic to ensure the construction of quality projects and to enhance our client's reputation and standing at the same time.

For PPC to successfully represent Sweetwater Authority, we must have good working relationships with all the agencies that may participate, permit, or place conditions on any of Sweetwater Authority's projects. PPC's staff has coordinated and delivered projects in the greater San Diego area that involve all the various agencies that may come in to play for Sweetwater Authority's projects. We have developed and actively work to maintain excellent working relationships with all agencies and utility companies.

Finally, communication with our client is of utmost importance for a successful professional relationship. Understanding the needs of our clients and responding in an appropriate and timely manner is taken very seriously at PPC. Communicating schedules, budgets, emergencies, disruptions, and all other kinds of issues to our client with speed and in a manner that is effective is a daily objective of all staff. Our staff is always available through all means of communications. Our Construction Managers are available 24 hours a day.

We also have licensed drone pilots on staff, as well as our own drones for photo documentation and inspection purposes.

Other Considerations

PPC's staff has a long history of construction management and inspection in the greater San Diego area that includes projects of every type that Sweetwater Authority may deliver. Our reputation as a company as well as each individual employee is of the highest caliber and held in great regard among our peers and our clients.

We are unique in our high percentage of very experienced staff to academically outstanding recent graduates. We are also the only engineering firm with a practicing lawyer at the helm. Although we do not provide direct legal services under these contracts, it is still impossible to separate the lawyer inside when drafting documents and negotiating on behalf of our clients.

We are very proud of the fact that as a company PPC still works for all its original clients that we have accumulated over the last 20 years. It is a testament to our work ethic, knowledge, and relationships with our clients that we worked so hard to develop and keep. We feel that is one of our best accomplishments in this highly competitive market.



Exceptions to the RFQ

Exceptions to the RFQ

Project Professionals Corporation takes no exceptions to the RFQ.



SOQ Authorization

SOQ Authorization

Byron S. Wade, President/CEO is authorized to enter into a contract with Sweetwater Authority for professional services as described in the RFQ and SOQ and rates are good for 90 days.



Byron S. Wade, President/CEO, Board Secretary

4/12/24

Date



Hourly Compensation Rates



Rate Schedule

July 1, 2023 - June 30, 2024

Rate increase shall be based on San Diego region Consumer Price Index as published by U.S. Department of Labor Statistics for the latest edition at the time of adjustment and will be rounded to the nearest dollar.

| | TITLE | HOURLY RATE |
|---|---|-------------|
| Minimum billing increments shall be 0.25 hours. Minimum daily billing for inspector is 4 hours. | President/CEO | \$315 |
| | Principal Project/Construction Manager | 265 |
| Normal work hours: 8:00 a.m. – 5:00 p.m. | Senior Project/Construction Manager | 226 |
| | Project/Construction Manager II | 181 |
| PPC holidays in accordance with our handbook are New Year's Day, Memorial Day, Independence Day, Labor Day, Thanksgiving Day, Day after Thanksgiving Day, Christmas Day and New Year's Eve. | Project/Construction Manager I | 142 |
| | Principal Civil Engineer | 265 |
| Overtime shall be billed at the normal hourly rates for all staff except inspectors. | Architect, Principal Project/Construction Manager | 265 |
| | Building Official Specialist | 226 |
| Copies are only charged for outside services for large sets. Markups at 10%. | Communications Director | 145 |
| | Senior Administrator | 112 |
| | Administrative Assistant | 101 |
| | Drone Flight Imaging (equipment only) | 100 |

Public works inspectors are paid in accordance with the applicable State or Federal prevailing wage requirements for overtime, special shifts and multi-shifts. Minimum daily shift is 4 hours.

Please see the applicable prevailing wage rates for the Public Works and Inspector position:

| SHIFT | BASE | 1½x OT | 2x OT |
|---------|-------|--------|-------|
| Normal | \$183 | \$274 | \$299 |
| Special | 185 | 276 | 301 |